

## STRATEGIC COMMISSIONING BOARD

28 July 2021

Commenced: 1.00pm

Terminated: 2.20pm

**Present:** Dr Ashwin Ramachandra – NHS Tameside & Glossop CCG (Chair)  
Councillor Brenda Warrington – Tameside MBC  
Councillor Gerald P Cooney – Tameside MBC  
Councillor Bill Fairfoull – Tameside MBC  
Councillor Allison Gwynne – Tameside MBC  
Councillor Oliver Ryan – Tameside MBC  
Councillor Eleanor Wills – Tameside MBC  
Steven Pleasant – Tameside MBC Chief Executive & Accountable Officer  
Dr Christine Ahmed – NHS Tameside & Glossop CCG  
Dr Kate Hebden – NHS Tameside & Glossop CCG  
Dr Vinny Khunger – NHS Tameside & Glossop CCG  
Carol Prowse – NHS Tameside & Glossop CCG

**In Attendance:** Sandra Stewart Director of Governance & Pensions  
Kathy Roe Director of Finance  
Richard Hancock Director of Children's Services  
Steph Butterworth Director of Adults Services  
Ian Saxon Director of Operations and Neighbourhoods  
Jeanelle De Gruchy Director of Population Health  
Tim Bowman Director of Education (Tameside & Stockport)  
Caroline Barlow Assistant Director of Finance  
Ian Duncan Interim Assistant Director of Finance  
Debbie Watson Assistant Director of Population Health  
Ilys Cookson Assistant Director – Exchequer Services  
Sarah Threlfall Assistant Director, Policy Performance & Communications  
Paul Smith Assistant Director, Strategic Property  
Pat McElvey Head of Mental Health and Learning Disabilities – Tameside & Glossop CCG  
Gill Gibson Director of Nursing, Quality & Safeguarding Tameside & Glossop Strategic Commission

**Apologies for absence:** Councillors Feeley and Kitchen – Tameside MBC who participated in the meeting virtually  
Councillor Bray – Tameside MBC  
Asad Ali – NHS Tameside & Glossop

*Further to the decision of Tameside Metropolitan Borough Council (Meeting of 25 May 2021), to enable the Clinical Commissioning General Practitioners to take part in decisions of the Strategic Commissioning Board, whilst they continue to support the NHS in dealing with the pandemic that all future meetings of the SCB remain virtual until further notice with any formal decisions arising from the published agenda being delegated to the chair of the SCB taking into the account the prevailing view of the virtual meeting and these minutes reflect those decisions.*

### 10. CHAIR'S INTRODUCTORY REMARKS

The Chair welcomed everyone to the meeting and explained that to enable the Clinical Commissioning General Practitioner to take part in decisions of the Strategic Commissioning Board, whilst they continued to support the NHS in dealing with the pandemic, the meeting would be a hybrid of remote and physical presence.

As a physical presence is required to formally take decisions, any formal decisions arising from the published agenda have been delegated to the Chair, taking into the account the prevailing view of the virtual meeting.

The only people in the room were the Executive Members, the Chief Executive and Accountable Officer, Monitoring Officer, Democratic Services Officer and the Chair.

The Chair announced that Dr Kailash Chand, OBE and Tameside GP, had very sadly passed away on Monday 26 July 2021. On behalf of the Strategic Commissioning Board, he extended sincere condolences to the family, friends and colleagues of Dr Chand, who would be sadly missed. Members then stood and observed a minutes silence in memory of Dr Chand.

The Chair was pleased to announce the following shortlisted nominations for the LGC Awards 2021:

- Community Involvement – Tameside & Glossop Partnership Engagement Network (PEN)
- Outstanding Individual Contribution (Dr Jane Harvey)
- Public Health (Vaccination Rollout)

The Chair and Members congratulated all involved for this national recognition of hard work/initiatives in Tameside & Glossop.

## **11. DECLARATIONS OF INTEREST**

There were no declarations of interest submitted by Board members.

## **12. MINUTES OF THE PREVIOUS MEETING**

### **RESOLVED**

**That the minutes of the meeting of the Strategic Commissioning Board held on 23 June 2021 be approved as a correct record.**

## **13. MINUTES OF THE EXECUTIVE BOARD**

### **RESOLVED**

**That the Minutes of the meetings of the Executive Board held on: 9 June 2021 and 7 July 2021, be noted.**

## **14. CONSOLIDATED 2021/22 REVENUE MONITORING STATEMENT AT 31 MAY 2021**

Consideration was given to a report of the Executive Member of Finance and Economic Growth / Lead Clinical GP / Director of Finance. The report covered the Month 2 2021/22 financial position, reflecting actual expenditure to 31 May 2021.

It was reported that at Period 2, the Council was forecasting an overspend against budget of £5.8m. Children's Services were still the biggest area of financial concern, with expenditure forecast to exceed budget by £4.717m. The overspend was predominantly due to the number and cost of external placements. There was also a pressure of £198k in the Growth Directorate, resulting from a shortfall in customer and client receipts. A pressure of £891k had been reported for Operations and Neighbourhoods due to a combination of additional costs and non-recovery of income, including an income shortfall on car parks.

It was further reported that CCG was reporting an overspend of £194k, this related to reimbursable Covid expenses for which a future allocation should be received. A financial envelope for the first 6 months of the year had been agreed at a Greater Manchester level, from which the CCG had been

allocated £221.3m of resource. It was not yet clear what the financial regime would look like in the second half of the year. As such it was difficult to estimate what the full year allocation would ultimately become.

Members were advised that the Council had recently received notification of grant allocations for Capital Investment in Schools. Members were asked to note the Education Capital Grants and approve the inclusion of these amounts on the Capital Programme for the financial years 2021/22 and 2022/23, as follows:

- £264,244 of Devolved Formula Capital grant for 2021/22
- £1,328,013 of School Condition grant for 2021/22
- £1,223,336 of High Needs Provision Capital grant for 2021/22.
- £12,231,816 of Basic Need grant for 2021/22
- £6,348,338 of Basic Need grant for 2022/23.

#### **RESOLVED**

- (i) **That the forecast outturn position and associated risks for 2021/22 as set out in Appendix 1 to report, be noted;**
- (ii) **That the indicative 2021-22 Integrated Commissioning Fund be approved and the roll forward of the existing Section 75 Agreement and Financial Framework which has been to reflect the transition year of the CCG, be agreed; and**
- (iii) **That the recent notifications of Education Capital Grants be noted and the inclusion of the amounts set out in paragraph 4.1 on the Capital Programme for the financial years 2021/22 and 2022/23, be approved.**

#### **15. PROPOSALS FOR THE USE OF THE RING-FENCED GRANT TO HELP THOSE WITH OBESITY TO LOSE WEIGHT**

Consideration was given to report of the Executive Member for Adult Social Care and Population Health / Clinical Lead for Long Term Conditions / Assistant Director of Population Health, outlining the proposals to spend the £209,741 provided to Tameside council as part of the Government's Adult Weight Management Tier 2 services grant fund 2021/22. The report also provided information on a recent bid to expand weight management services for children and families.

It was reported that the investment was one-off funding in the financial year 2021/22. Following advice received from STAR procurement, it was proposed that the Be Well tier 2 service expansion be delivered via a contract variation with Pennine Care NHS Trust. Further, it was proposed that Active Tameside should be awarded a grant to expand the tier 2 Live Active provision, this was allowed within the terms of the grant.

It was explained that Be Well Tameside provided the current self-referral tier 2 weight management service. The grant funding would be used to increase the 1:1 support they provided for people in the community.

Members were advised that, based on the grant criteria, Tameside Council had submitted an application of £153,468 to support healthy weight in children and families via extended brief intervention and Tier 2 weight management services.

#### **RESOLVED**

**That the content of the report be noted and the proposals outlined in the report be agreed.**

#### **16. SUBSTANCE MISUSE SERVICE CONTRACT NOVATION TO CGL SERVICES LTD**

Consideration was given to a report of the Executive Member for Adult Social Care and Population Health / Clinical Lead / Consultant in Public Health / Director of Population Health, providing background information on the borough's substance misuse service, provided by Change Grow Live

(CGL), and the proposal to novate the existing contract from CGL to CGL Service Ltd, part of the same organisation.

It was stated that the proposal was to novate the contract held with Change Grow Live (CGL) to its wholly owned, non-charitable, trading subsidiary, Change Grow Live Services Ltd (CGL Services). This would mean that CGL Services was then able to charge VAT on all supplies and charges. This would include the contract they held with the council, resulting in approx. £613k annual VAT charged, but this would be fully recoverable by the council, and therefore cost neutral to Tameside MBC. CGL Services would need to pay HMRC VAT they charged but would also be able to reclaim VAT charged by their suppliers, resulting in a financial benefit of approx. £50k pa. This would allow CGL to divert all the reclaimed funds into the service contract and focus spend on areas that improved service delivery and met demands, rather than paying unnecessary VAT.

It was explained that this process would ensure the best use of the public funds allocated to CGL for frontline service delivery. In considering this approach to meet the financial challenges facing CGL, and ensuring the most effective use of public funds, we had sought advice from VAT experts (LAVAT), finance team and Legal team throughout this process.

It was further explained that the amount of VAT to be reclaimed would be variable, however based upon the service invoice amount and ongoing use of supplies, the financial benefit was estimated at around £50,000 per annum. These savings would only be realisable within the duration of the existing contract.

#### **RESOLVED**

**That approval be given for the novation of the contract for Drug and Alcohol treatment 'My Recovery Tameside' from CGL to CGL services Limited.**

### **17. DEVELOPMENT OF AN INTEGRATED CARE SYSTEM IN TAMESIDE & GLOSSOP**

Consideration was given to a report of the Executive Member for Adult Social Care & Population Health / Co Chair for T&G CCG / Director of Commissioning, which articulated the work programme, underway to deliver the required changes in T&G in response the development of local NHS Integrated Care Systems.

It was explained that the next stage of the transformation would be the response to the recent White Paper "Integration and Innovation – working together to improve H&SC for all" which set out legislative proposals for changes to the health and care system including a duty to collaborate across the NHS, social care and public health systems. The report detailed the initial response to the White Paper and outlined the work programme at this early stage, for the development of local NHS Integrate Care Systems.

The report sought approval for the draft terms of reference for the T&G Integrated Care Transition Board attached at Appendix 1. Members were advised that the ICTB was the system-wide accountable group to oversee the transition into the GMICS. This involved building on current locality arrangements to establish a new locality operating model as part of the establishment of a statutory GMICS. The ICTB would take place prior to the Strategic Commissioning Board and would be chaired by the Co-chair of T&G CCG.

Discussion ensued in respect of the content of the report and the Chair and Members reflected on the complex nature of the work undertaken to date, whilst acknowledging that this was a work in progress. The Chair thanked the Team for their hard work during very difficult circumstances, whilst dealing with the pandemic.

#### **RESOLVED**

**That the content of the report be noted and the Draft Terms of Reference, (as appended to the report) for the T&G Integrated Care Transition Board, be approved. Further it be**

**recognised that this work programme is progressing at pace despite the lack of final legislation and that this creates associated risk.**

#### **18. PREVENTION AND PROMOTION FUND FOR BETTER MENTAL HEALTH – GRANT FUNDING**

Consideration was given to a report of the Executive Member for Health, Social Care and Population Health / Director of Population Health / Assistant Director of Population Health, outlining proposals to spend the £317,623.00 provided to Tameside Council as part of the government's 'Prevention and Promotion Fund for Better Mental Health 2021/22' grant. The proposals were one off schemes due to the non-recurrent nature of the grant from government.

It was reported that on 27 March 2021 the Department of Health and Social Care announced the COVID-19 Mental Health and Wellbeing Recovery Action Plan for 2021 to 2022 to mitigate and respond to the impact of the COVID-19 pandemic on mental health. The government announced a Prevention and Promotion Fund for Better Mental Health of £15 million to be distributed to the most deprived (IMD) upper tier local authorities in England to preventing mental ill health and promoting good mental health. The Prevention and Promotion Fund for Better Mental Health Grant was a one-off contribution for the 2021/22 financial year and was made under Section 31 of the Local Government Act 2003.

Members were advised that the report proposed spending £295,000 on five mental health initiatives, plus £20,000 in evaluation costs. The total cost was fully funded by an external grant of £317,623 from the Department of Health and Social Care (DHSC), and there would be no overall budget impact to the Council. £75,000 of the costs would be internal to the Council, with the remainder disbursed to third-sector partners co-ordinated by the CCG.

#### **RESOLVED**

**That the Strategic Commissioning Board be recommended to approve the spending proposals outlined in the report.**

#### **19. TAMESIDE AND GLOSSOP CHILDREN AND YOUNG PEOPLE'S EMOTIONAL AND MENTAL WELLBEING COMMUNITY OFFER – CONTRACT AWARD**

Consideration was given to a report of the Executive Member for Adult Social Care and Health / Director of Commissioning, summarising the progress to date and the outcomes of the process following the awarding of the contract for the Children and Young Peoples Emotional and Wellbeing Community Offer.

The Head of Mental Health and Learning Disabilities, Tameside & Glossop CCG, advised that the refreshed Tameside and Glossop Children and Young People's Emotional Wellbeing and Mental Health Transformation Plan was approved at the Strategic Commissioning Board in April 2020, with one of the priorities being to develop a new co-produced Children and Young People's Emotional and Mental Wellbeing Community Offer. The commissioning and procurement approach for the Children and Young People's Emotional and Mental Wellbeing Community Offer was taken through Strategic Commissioning Board (SCB) in September 2020 and an update in January 2021 to outline progress, including the co-designed model, principles and specification.

It was reported that Tameside and Glossop Single Commission had co-produced the new Emotional Wellbeing and Mental Health Community Offer with children, young people, families and stakeholders since summer 2020. Tameside and Glossop Clinical Commissioning Group (CCG) was the lead commissioner with Tameside Council being associate commissioner, as the budget for the Offer were pooled together. The contract awarded would be a 3+2 year contract at £250,000 per annum. The Offer would be live from 1 December 2021.

Discussion ensued with regard to the content of the report and Members commended everyone involved in developing the Offer. Members further acknowledged Pat McKelvey, Head of Mental Health and Learning Disabilities – Tameside & Glossop CCG, who was retiring at the end of August. They thanked Pat for her dedicated work with Children and Young People in the locality and across Greater Manchester over many years and wished her well for the future.

## **RESOLVED**

- (i) That the robust procurement process undertaken and extensive co-production to develop the Offer, be acknowledged;**
- (ii) That the contract award report at appendix 1 to the report, be approved; and**
- (iii) That the delay in awarding the contract be acknowledged and the extension of the existing community contracts/grants by 3 months to enable appropriate mobilisation, be approved.**

## **20. ENGAGEMENT UPDATE**

Consideration was given to a report of the Executive Leader / T&G CCG Co-chairs / Assistant Director for Policy, Performance and Communications, providing an update on the delivery of engagement and consultation activity in 2020/21.

It was stated that much of the Engagement work had been undertaken jointly, coordinated through the Tameside and Glossop Partnership Engagement Network (PEN) – by NHS Tameside and Glossop Clinical Commissioning Group, Tameside Council and Tameside and Glossop Integrated Care NHS Foundation Trust. Each of the three agencies undertook work individually where necessary and appropriate for the purposes of specific projects.

It was further explained that the onset of the Covid-19 pandemic had also meant that different ways to engage local communities had to be identified. The report sets out some examples of the ways in which this had been achieved, including the establishment of both the Community Champions programme and the Inequalities Reference Group.

The Assistant Director Policy, Performance and Communications highlighted the key headlines from June 2020 to date:

- Facilitated 32 thematic Tameside and/or Glossop engagement projects
- Received 4,186 engagement contacts (excluding attendance at virtual events)
- Supported 27 engagement projects at the regional and Greater Manchester level
- Promoted 33 national consultations where the topic was of relevance to and/or could have an impact on Tameside and/or Glossop
- Established the Community Champions Network to provide residents and workforces with the coronavirus information they need to lead the way in their community, with over 250 members now registered
- Established the Tameside & Glossop Inequalities Reference Group in response to how the coronavirus pandemic, and the wider governmental and societal response to this, has brought equalities (and indeed inequalities) into sharp focus
- Delivered two virtual Partnership Engagement Network (PEN) conferences attended by over 150 delegates in total
- Delivered four virtual Partnership Engagement Network sessions focusing on the impact of COVID-19 and how we can build back better. These were attended by over 50 participants.
- Held a virtual engagement session with young people to understand the impact of the pandemic on them and how they feel things can be done differently in the future.
- Undertook the third joint budget conversation exercise for Tameside Council and NHS Tameside and Glossop Clinical Commissioning Group
- Achieved 'Green Star' top rating for public and patient engagement as part of the CCG Improvement and Assessment Framework (IAF). Tameside and Glossop CCG attained the highest score possible, one of only 40 out of 195 areas in the country to do so \*

## **RESOLVED**

**That the content of the report be noted and future engagement and consultation activity with the communities of Tameside and Glossop, as detailed in the report, be supported.**

## **21. PERFORMANCE SCORECARD**

A report was submitted by the Assistant Director, Policy, Performance and Communications, giving details of the Corporate Plan scorecard, as attached to the report, which provided evidence to demonstrate progress towards the achievement of the Corporate Plan and improving the services provided to residents, businesses and key stakeholders within the locality.

It was explained that, supporting the corporate scorecards were thematic scorecards which were monitored by services to inform their ongoing delivery and improvement work. The thematic scorecards were:

- Corporate
- Health and care (incl. adult care)
- Children and family
- Inclusive economic growth (incl. planning and transport)
- Community and culture
- Environment and place

It was noted that the Corporate Plan scorecard would be reported on a regular basis to the Overview Panel and the Strategic Commissioning Board / Executive Cabinet, and then subsequently to the two Scrutiny Panels to inform their work programmes.

## **RESOLVED**

**That the content of the scorecard, as attached to the report, be noted and reported on a regular basis to the Overview Panel and the two Scrutiny Panels – Place and External Relations; and Integrated Care and Wellbeing – to inform their work programmes.**

## **22. URGENT ITEMS**

The Chair reported that there were no urgent items for consideration at this meeting.

**CHAIR**